20TH DIRECTOR DEVELOPMENT PROGRAME

ELEVATING PERFORMANCE ACROSS THE BOARD

VENUE: THE ST. REGIS, MUMBAI

5TH - 7TH AUGUST 2022





ABOUT DIRECTOR DEVELOPMENT PROGRAMME



The Board of an organization today is faced with unexpected and varied sets of challenges due to the unpredictable economic environment, ambiguity in businesses, volatile and complex market conditions.

Directors play an important role in providing effective guidance and imbibing certain global best practices which:

- Raise the standards of corporate governance
- Provide strategic insights and direction
- Balance multiple stakeholders' interests
- Ensure appropriate focus on risk management

Understanding the need, Altus has curated a unique accredited certification workshop recognized by National Foundation of Corporate Governance (an autonomous body under the Ministry of Corporate Affairs, GOI) – "Director Development Programme". Since its inception in 2013, the Director Development has completed 19 cohorts attended by more than 400+ Directors, C-suite executives, investors and business owners. The faculty consists of experienced board chairpersons, non-executive directors, advisors and professors.

The Programme provides a 360° approach to the key responsibilities, tasks, issues and working relations of the board. Featuring multiple case studies, the participants are challenged on all aspects of board and

learn from the wealth of experience brought to the table by the faculty. The programme concludes with a mock board session whereby the participants are evaluated on their performance.

The workshop provides participants' with:

- An understanding of the liabilities and duties of a Non-Executive/Independent Director
- Knowledge of Board Dynamic and the behavioral skills required to better manage boardroom conflicts
- Familiarization with global best practices in corporate governance
- The competencies NED/Independent Directors require
- To implement responsible corporate governance practices

IN-PERSON

The workshop will be delivered at a five star property in Mumbai. A total of 13 modules are covered over 2.5 days.

To register, email at -Seemran.jain@hunt-partners.

To know more, visit website - https://bit.ly/3NkDb6k

S	01	FUNDAMENTALS OF CORPORATE GOVERNANCE	08	GUEST SPEAKER NEIDs	Altus Board Advisory HUNT PARTNERS INITIATIVE
Ш	02	INDEPENDENCE OF DIRECTORS	09	DIRECTOR AND THE LAW	
	03	BOARD CULTURE	10	CASE STUDIES	
	04	DIRECTOR DUTIES AND RESPONSIBILITIES	1 1	FINANCE FOR NON-FIN EXECUTIVES	
۵	05	RISK AND STRATEGY MANAGEMENT	12	TRANSITION FROM LEADING TO INFLUENCING	
0	06	FORENSIC ACCOUNTING AND REPORTING	13	MOCK BOARD SESSIONS	
Σ	07	STAKEHOLDERS AND NEW CHALLENGES FOR DIRECTORS			

FACULTY



Dr. Peter Crow, Director, Chair, Advisor and Educator

An advisor and educator with deep expertise in corporate governance, strategy and board effectiveness, and an extensive international record working with boards to realise organizational potential across five continents He also speaks and writes on topical board matters and undertakes governance research He is a chartered member of the Institute of Directors.

Mr. Nawshir Mirza, Independent Director, Thermax Ltd

Involved in the movement for improved governance in the corporate sector and has contributed to the governance and accounting professions, being a speaker or the chair at conferences in India & abroad and authoring several professional publications. He has chaired and served on the boards of various professional bodies and chambers of commerce.

Prof Raghu Iyer, Adjunct Faculty, SPJIMR

Have trained over 250,000 participants in various forums over 33 years including Ministry of Finance, RBI, SEBI, CBDT, Income Tax and private sector corporates from HDFC, ICICI, Tatas, Birla's and almost every large corporate group in the country.

Kalpana Unadkat, Partner, Khaitan & Co

Widely recognised in independent guides as one of the leading lawyers for business insights, she has been awarded the Corporate Governance Lawyer of the year, India - in 2019, 2018 and The Rising Women of the Year Award in 2019 by the Economic Times and Spencer Stuart; and women super achiever award" and "women lawyer of the Year Award" for corporate governance category. She is co-author of the research "Women on Board".

Mr. O.P. Bhatt, Ex Chairman, SBI

Nominated 'Banker of the Year' by Business Standard and CNN IBN Indian of the Year for Business in 2007 As Chairman of SBI, he was heading the largest financial group in India and rose the ranking of SBI on the Global List rankings of Fortune 500.

Prof Andrew Kakabadse, Prof of Governance and Leadership

One of the very few to be elected lifelong member of the Thinkers 50 Hall of Fame 2015 and awarded the honor of Emeritus Professor Published 47 books and delivered 130 presentations He has been awarded 27 independently funded research grants He is currently embarked on a major world study of boardroom effectiveness and governance practice.



TESTIMONIALS

Overall design of the program is very good. Participant group is mixed, including freshers, which makes it quite interesting.

- R Kannan, Chairman, Shasun Pharmaceuticals Ltd Particularly enjoyed Raghu's session. Made a seemingly difficult subject riveting and lucid. Anita & Pradeep's session was extremely insightful. Role play was beautifully co ordinated.

- Rica Bhattacharyya,
Assistant Editor, Times Group

Truly, thanks and kudos to Hunt Partners for the meticulous planning, the seamless flow from one topic to the next. the harmonious juxtaposing of the subjects and the quiet but incisive observation of every aspect of the program as it unfolded, day after day.

- Pradeep Mallick, Independent-Director, Ex-Regional Director CII

Very useful, not only for people on the board but also enriching for personal & professional level. Well crafted agenda couriered well.

- Dinesh Chhabra, CEO, Usha International Very good and educative. Almost all the sessions were valuable. Most liked among are role plays of Board Room & the financial analysis.

- V S. Rangan, Executive Director, HDFC

With the fast growth in the economy, businesses have expanded considerably increasing the roles and responsibilities of Independent Directors. So there is a need for various initiatives to help IDs with knowledge across sectors and to update the latest regulatory developments.

- Sudha Ravi, Independent-Director, Ex-Regional Director CII Board perspective, good presentations, good participations, interactive, very refreshing.

- S K Mitra, Independent Director Legal & Risk were the best spoken and covered relevant topics.

- Srinath Srinivasan, Chief Investment Officer, Oman India Joint Investment Fund

A lot of ground has been covered. Articulations were very good, authenticity was maintained.

- Anjana Menon,Head Compensations & Benefits, AdityaBirla Financial Services Group



Overall design of the program is very good. Participant group is mixed, including freshers, which makes it quite interesting.

- R Kannan, Chairman, Shasun Pharmaceuticals Ltd

Very useful, not only for people on the board but also enriching for personal & professional level. Well crafted agenda couriered well.

- Dinesh Chhabra, CEO, Usha International Very good and educative. Almost all the sessions were valuable. Most liked among are role plays of Board Room & the financial analysis.

- V S. Rangan, Executive Director, HDFC

With the fast growth in the economy, businesses have expanded considerably increasing the roles and responsibilities of Independent Directors. So there is a need for various initiatives to help IDs with knowledge across sectors and to update the latest regulatory developments.

- Sudha Ravi, Independent-Director, Ex-Regional Director CII Board perspective, good presentations, good participations, interactive, very refreshing.

- S K Mitra, Independent Director

TESTIMONIALS

Truly, thanks and kudos to Hunt Partners for the meticulous planning, the seamless flow from one topic to the next. the harmonious juxtaposing of the subjects and the quiet but incisive observation of every aspect of the program as it unfolded, day after day.

- Pradeep Mallick, Independent-Director, Ex-Regional Director CII





ORGANIZER

Curated by Altus® from Hunt Partners

"Altus is Board Advisory" by Hunt Partners – a first of its kind capacity building initiative in India. Under the umbrella of Altus, "Director Development Programme" was designed and launched in 2013.

The Director Development series synthesizes functional knowledge with practical Board experience shared by faculty members from across the globe, subject matter experts, academicians and senior Directors with deep understanding of Board dynamics. This accredited Board certification program aims to boost the caliber of Directors by equipping them with the tools and models needed for superior Board conduct and performance.

Hunt Partners is a leading Leadership Talent advisory firm covering the Europe-India-Asia corridor, founded in 2003. The firm's business verticals are Retained Executive Search, Altus - Board Advisory, Elan - Transition Management andCoach Kompass - Leadership Development.